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PERFORMANCE INDICATORS

Performance and targets

PI	Description	2014	2015	2016	2020 Target ¹	Mtrl ²
FINANCIAL						
Economic performance						
G4-EC1	Direct economic value generated and distributed (x EUR million)	184.8	185.0	194.9		+ ³
	- net revenue	768.8	809.1	825.0		+
	- net result	-227.7	90.9	128.9		+
	- operating cash flow	89.9	193.9	202.8		+
G4-EC4	Financial assistance received from government (x EUR 1,000)	7,806	673	873		+
QFA-5	Percentage of parking revenue which was pre-booked	0.6%	0.8%	1.0%	3.0%	++ ⁴
QEC-7	Total capital investment (x EUR million)	52	46	59		+
QSO-9	Expense for societal activities in (local) communities: money, materials, food/beverages, etc. (EUR)	300,707	335,913	411,501	0,20% OPEX	++
Compliance with laws and regulations						
G4-SO8	Significant fines and sanctions for non-compliance with laws			0		+
G4-EN29	Significant fines and sanctions for non-compliance with environmental laws and regulations			0		+
G4-PR9	Significant fines and sanctions for non-compliance with the provision and use of products and services			0		+
MANUFACTURED						
Mobility modes and integrated parking						
QMO-1	Owned and long-leased parking spaces within 300 metres:					
	- of major public transport nodes	103,109	108,993	112,970	40%	++
	- of bicycle parking and/or bicycle rental	86,410	105,099	107,531	40%	++
Facilitating cars with enhanced environmental performance						
QFA-6	Owned and long-leased parking spaces specifically allocated to:	1,113	1,349	1,551	0.6%	++ ⁵
	- electric cars, with electric charging station	479	591	825		
	- car sharing propositions and other enhanced environmental performance programmes	634	758	726		

PI	Description	2014	2015	2016	2020 Target ¹	Mtrl ²
Local community health & safety						
QSO-1a	Built, owned and long-leased parking facilities (PFs) with AEDs publicly accessible	138	214	225	70%	++ +
QSO-1b	Built, owned and long-leased PFs with AEDs	344	346	330	90%	++
QSO-1c	Other available AEDs (optional)	128	140	142		+
QSO-2	Built, owned and long-leased PFs with toilets available or guidance to toilets	238	237	241	70%	++ +
QSO-3	Built, owned and long-leased PFs with jump leads	388	393	384	90%	++ +
INTELLECTUAL						
Parking information						
QEC-1	Publications and/or speaking engagements on fair parking tariff strategies in target cities	66	175	189	200 ⁶	++ +
QEC-2	Owned and long-leased PFs with parking tariff strategies differentiated to supply and demand	432	395	405	60%	++
Innovation and digital capabilities						
QMO-3/ QFA-3	Owned and long-leased PFs connected to dynamic traffic guidance systems	353	393	393	70%	++ +
QMO-4	Owned and long-leased PFs providing information on 1) mobility options and/or 2) location/prices of alternatives < 1 km (≈15 min walk)	238	253	264	35%	++ +
Accessibility of parking facilities						
QFA-1	Owned and long-leased PFs that have reached the indication 'full' on >25 days	132	123 ⁷	118 ⁸	13%	++
QFA-2	Total number of days all these PFs with indication 'full'	10,524	9,549 ⁷	9,375 ⁸	15%	++
HUMAN						
Employment practices						
G4-10	Number of employees by employment contract and gender:	2,547	2,519	2,507		+
	- number of full-time contracts:	1,725	1,732	1,730		+
	- temporary contracts (m)	80	49	48		+

PI	Description				2020	Mtrl ²
		2014	2015	2016	Target ¹	
	- temporary contracts (f)	33	21	10		+
	- permanent contracts (m)	1,292	1,324	1,309		+
	- permanent contracts (f)	320	338	363		+
	- number of part-time contracts:	822	787	777		+
	- temporary contracts (m)	140	61	68		+
	- temporary contracts (f)	59	31	28		+
	- permanent contracts (m)	456	489	461		+
	- permanent contracts (f)	167	206	220		+
	- substantial portion of the organisation's work is performed by workers who are legally recognised as self-employed, or by individuals other than employees or supervised workers, including contractors	No	No	No		+
	- significant variations in employment numbers	No	No	No		+
G4-11	Percentage of employees covered by collective bargaining agreements	64%	63%	64%		+
G4-LA6	Type of injury and rates of injury, occupational diseases, lost days and absenteeism, and total number of work-related fatalities					
	Total number of incidents		136	151		+
	Total number of lost days		1,203	1,835		+
Employee satisfaction						
QSO-10	Results of employee satisfaction surveys (PPI weighted average)			72	80	++
Training and education						
QEC-3	Employees trained on parking tariff strategies	265	237	170	15%	++ +
G4-LA9	Total training hours per year per employee:	16	14	16		+
	- male	16	7	12		+
	- female	19	8	9		+
G4-LA10	Programmes for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings:					

PI	Description	2014	2015	2016	2020 Target ¹	Mtr ²
	- type and scope of programmes implemented and assistance provided to upgrade employee skills	113	104	118		+
	- transition assistance programmes provided to facilitate continued employability and management of career endings resulting from retirement or termination of employment	8	21	15		+
G4-LA11	Percentage of employees receiving regular performance and career development reviews:					
	- employees in management positions (m)	77%	79%	78%		+
	- employees in management positions (f)	77%	79%	78%		+
	- employees in non-management positions (m)	87%	89%	92%		+
	- employees in non-management positions (f)	79%	81%	84%		+
GRESB 33	Employees receiving regular general and sustainability-specific training:					
	- employees receiving regular general training	1,731	1,606	1,660		+
	- employees receiving sustainability-specific training	78	34	78		+
	- percentage of employees receiving regular general training	68%	64%	66%		+
	- percentage of employees receiving sustainability-specific training	3%	1%	3%		+
QSO-4	Employees trained in heart resuscitation ⁹	583	536	547	30%	++
QSO-5	Employees trained in first aid ⁹	634	557	449	30%	++
QSO-6	Employees trained in conflict management ⁹	550	638	558	25%	++
Anti-corruption						
G4-SO3	Percentage of operations assessed for risks related to corruption			100%		+
G4-SO4	Number of communication and training on anti-corruption policies and procedures			0		+
G4-SO5	Number of confirmed incidents of corruption			0		+
SOCIAL						
Partnerships						
QMO-7	Target cities with owned and long-leased PFs with active involvement in municipal parking policies	44	47	44	50%	++

PI	Description	2014	2015	2016	2020 Target ¹	Mtrl ²
QSO-8	Owned and long-leased PFs that collaborate with driving schools	43	51	55	10%	++ +
Customer satisfaction						
G4-PR5	Results of customer satisfaction surveys (scale 1-5)	4.07 ¹⁰			4	++
QSO-7	Number of awards and/or certifications:	116	115	110		+
	- internal and/or external awards (EPA, employee of the year, parking host, etc.)	110	100	95		+
	- external certifications (ADAC, ISO 14001, etc.)	6	15	15		+
Transparent and integrated reporting						
QSO-12	Dutch Ministry of Economic Affairs Transparency Benchmark ranking	19	31	47	Top 50	++ +
QSO-13	GRESB overall score	30	29	29	Follow	++
NATURAL						
Energy savings (reduction in energy consumption)						
QEN-4	CO ₂ (kg) per parking space, owned and long-leased:	154	153	149		+
QEN-4a	- above ground	157	153	152		+
QEN-4b	- below ground	165	167	160		+
QEN-4c	- off-street	67	57	64		+
	Carbon footprint per car kilometre (kg CO ₂)	0.197	0.199	0.191		+
	Carbon footprint per car (kg CO ₂)	4,418	4,568	4,403		+
QEN-4f	Number of petrol vehicles	110	100	83		+
QEN-4i	Number of diesel vehicles	492	478	480		+
QEN-4l	Number of LPG vehicles	6	5	7		+
QEN-4o	Number of bio-diesel (20%) vehicles	2	1	0		+
QEN-4r	Number of hybrid vehicles ¹¹	83	84	93		+
QEN-4u	Number of electric vehicles	39	50	57		+
QEN-4w	Number of one-way plane tickets (0 - 1,000 km)	1,246	1,092	1,395		+
QEN-4x	Number of one-way plane tickets (> 1,000 km)	365	305	470		+
QEN-4y	Number of train tickets (0 - 500 km)	1,940	2,495	2,514		+
QEN-4z	Number of train tickets (> 500 km)	202	584	481		+
G4-EN3	Energy consumption within the organisation (in GJ)	429,022	405,136	398,199		+
	Direct energy consumption (in GJ)	52,215	44,369	42,442		+

PI	Description				2020	Mtrl ²
		2014	2015	2016	Target ¹	
	Indirect energy consumption (in GJ)	376,806	360,767	355,757		+
G4-EN4	Energy consumption outside the organisation (business and employee commuting) in tCO ₂	7	7	7		+
G4-EN5	Energy intensity per PF (in GJ)	2,910	2,740	2,666		+
	Energy intensity ratio per parking space (in GJ)	5,584	5,470	5,402		+
G4-EN6	Reduction in energy consumption (in GJ)	-7,195	-4,151	-1,121		+
	Costs saving by energy savings (EUR)	-556,167	-316,610	-316,609		+
Emissions						
G4-EN7	Total direct and indirect greenhouse gas emissions by weight	32,791	32,061	31,888		+
G4-EN15	Direct greenhouse gas (GHG) emissions (scope 1 in tCO ₂)	3,337	3,393	3,274		+
G4-EN16	Indirect greenhouse gas (GHG) emissions (scope 2 in tCO ₂)	28,289	28,385	28,248		+
G4-EN17	Other indirect greenhouse gas (GHG) emissions (scope 3 in tCO ₂)	300	279	366		+
G4-EN18	Greenhouse gas (GHG) emissions intensity:					
	- direct (scope 1) and indirect (scope 2)	32,357	31,533	31,266		+
	- other (scope 3)	185	224	280		+
	- employee intensity ratio (tCO ₂ emissions per employee)	129	124	129		+
	- PF intensity ratio (tCO ₂ emissions per owned and long-leased PF)	601	649	643		+
G4-EN19	Reduction of GHG emissions and reductions in tCO ₂	1,243	706	199		+
Water						
G4-EN8	Total water withdrawal from municipal water or other water utilities in m ³	65,699	56,219	58,295		+
	Water withdrawal per parking space in m ³	0.363	0.306	0.310		+
G4-EN9	Total water consumption (m ³) of offices	3,134	3,314	3,614		+
Numbers						
	Owned and long-leased PFs	806	799	814		

PI	Description				2020	
		2014	2015	2016	Target ¹	Mtrl ²
	Built, owned and long-leased PFs	369	370	373		
	Owned and long-leased parking spaces	297,726	299,509	302,254		
	Target cities	98	121	121		
	Employees ¹²	2,547	2,519	2,507		

1 Percentage in relation to the reporting year.

2 Mtrl = Material.

3 += Monitoring.

4 +++ = Limited change.

5 ++++ = Ambitious action.

6 This is not a percentage, but a target number.

7 No data was available for Ireland; outcomes for 2014 were used.

8 No data was available for the Netherlands outcomes for 2015 were used.

9 First time or refresh.

10 International Customer Satisfaction Survey 2014.

11 Emissions calculation based on petrol, since cars can have a combination of electric, petrol and diesel.

12 The number of employees is different from the number of FTEs.

General information

GRI Table	Description	Chapter, Information and/or Reference
Strategy and analysis		
G4-1	CEO statement	Message from the Board
G4-2	Key impacts, risks, and opportunities	Risk management and Stakeholder dialogue
Organisational profile		
G4-3	Name of the organisation	Q-Park NV
G4-4	Primary brands, products, and services	Profile, Core activities and Value creation
G4-5	Location of the organisation's headquarters	Maastricht, the Netherlands
G4-6	Countries where the organisation operates	Netherlands, Germany, Belgium, United Kingdom, France, Ireland, Denmark, Sweden, Norway, and Finland
G4-7	Nature of ownership and legal form	Governance
G4-8	Markets served	Profile and Key figures
G4-9	Scale of the organisation	Profile and Key figures
G4-10	Number of employees by employment contract	Performance indicators

GRI Table	Description	Chapter, Information and/or Reference
G4-11	Percentage of employees covered by collective bargaining agreements	Performance indicators
G4-12	Describe the organisation's supply chain	Core activities and Governance
G4-13	Significant changes during the reporting period regarding the organisation's size, structure, ownership, or its supply chain	No significant changes in 2016
G4-14	Report whether and how the precautionary approach or principle is addressed by the organisation	Risk management
G4-15	Externally developed economic, environmental and social charters, principles, or other initiatives to which the organisation subscribes or which it endorses	Corporate codes
G4-16	List memberships of associations and national or international advocacy organisations in which the organisation	Danish Parking Association, Norwegian Parking Association, and Parking Complaint Team, Board member at Vexpan, Stichting Maatschappelijke Projecten Maastricht, Independent chairman of the NEN. Member of Communication Partners, Member of GBN platform, Member of Vexpan and CROW, Member of the European Parking Council

Material aspects and boundaries identified

G4-17	Inclusion and restrictions on the scope of the report: A. All entities included in the organisation's consolidated financial statements or equivalent documents B. Whether any entity included in the organisation's consolidated financial statements or equivalent documents is not covered by the report	Annual report: Annual accounts (note 37) and Reporting principles Q-Park NV including Q-Park Beheer BV in Maastricht, Q-Park GmbH & Co KG in Düsseldorf, Q-Park Belgium NV in Brussels, Q-Park (UK) Limited in Leeds, Q-Park France SAS in Boulogne Billancourt, Q-Park Ireland Ltd in Dublin, Q-Park Denmark A/S in Søborg, Q-Park AB in Stockholm, Q-Park Norway Holding AS in Oslo and Q-Park Finland Oy in Helsinki
G4-18	Process description for defining the report content: A. The process for defining the report content and the aspect boundaries. B. How the organisation has implemented the reporting principles for defining report content.	Governance

GRI Table	Description	Chapter, Information and/or Reference
G4-19	Material Aspects	Materiality
G4-20	Material Aspect scope within the organisation	Materiality and Reporting principles
G4-21	Material Aspect scope outside the organisation	Materiality and Reporting principles
G4-22	Effect of any restatements of information provided in previous reports and the reasons for such restatements	Reporting principles
G4-23	Significant changes from previous reporting periods	Reporting principles
Stakeholder engagement		
G4-24	List of stakeholder groups engaged by the organisation	Stakeholders
G4-25	Basis for identification and selection of stakeholders with whom to engage	Stakeholders
G4-26	Organisation's approach to stakeholder engagement, frequency, type and by stakeholder group	Stakeholders
G4-27	Key topics and concerns that have been raised through stakeholder engagement, and how the organisation has responded to those key topics and concerns	Stakeholders, Stakeholder dialogue and CSR Governance
Report profile		
G4-28	Reporting period and publication date	1 January to 31 December 2016, publication: 12 April 2017
G4-29	Date of most recent previous report	14 April 2016
G4-30	Reporting cycle	Annually
G4-31	Contact point for questions regarding the report or its contents	Contact details
G4-32	A. 'Core' option the organisation has chosen B. GRI content index for the chosen option C. Reference to the external assurance report, if the report has been externally assured	GRI G4 Comprehensive without external assurance
G4-33	A. Policy and current practice with regard to seeking external assurance for the report B. If not included in the assurance report accompanying the sustainability report, the scope and basis of any external assurance provided	CSR Accounting framework, CSR Governance and Reporting principles

GRI Table	Description	Chapter, Information and/or Reference
	C. Relationship between the organisation and the assurance providers D. Whether the highest governance body or senior executives are involved in seeking assurance for the organisation's sustainability report	
Governance		
G4-34	Governance structure of the organisation	CSR Governance and Organisation chart. Our COO T. Thuis was appointed before our Corporate Governance Code came into force; so the term of his reappointment and retirement are undefined. Message from the Board
G4-35	Process for delegating authority for economic, environmental and social topics from the highest governance body to senior executives and other employees.	CSR Governance
G4-36	Whether the organisation has appointed an executive-level position or positions with responsibility for economic, environmental, and social topics, and whether post holders report directly to the highest governance body.	CSR Governance
G4-37	Processes for consultation between stakeholders and the highest governance body on economic, environmental, and social topics. If consultation is delegated, describe to whom and explain any feedback processes to the highest governance body.	CSR Governance
G4-38	The composition of the highest governance body and its committees by: - Executive or non-executive - Independence - Tenure on the governance body - Number of each individual's other significant positions and commitments and the nature of the commitments - Gender - Membership of under-represented social groups - Competences relating to economic, environmental and social impacts - Stakeholder representation	Supervisory Board (SB)

GRI Table	Description	Chapter, Information and/or Reference
G4-39	Whether the Chair of the highest governance body is also an executive officer.	Executive Board (EB)
G4-40	Nomination and selection processes for the highest governance body and its committees and the criteria used for nominating and selecting highest governance body members.	Supervisors are selected based on their experience in relevant areas such as finance, investment property and long-term investments; and for their insight into the governance and political environment
G4-41	Processes for the highest governance body to ensure conflicts of interest are avoided and managed; Whether conflicts of interest are disclosed to stakeholders	Risk management
G4-42	The highest governance body's and senior executives' roles in the development, approval and updating of the organisation's purpose, value or mission statements, strategies, policies and goals related to economic, environmental and social impacts.	CSR Governance
G4-43	Measures taken to develop and enhance the highest governance body's collective knowledge of economic, environmental and social topics	SB Report: Quarterly reports, CSR Committee and EB weekly meeting
G4-44	A. Processes for evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics. Report whether such evaluation is independent or not and its frequency. Report whether such evaluation is a self-assessment. B. Report actions taken in response to evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics, including, as a minimum, changes in membership and organisational practice.	A. CSR Governance, CSR Remuneration and Annual accounts (note 23). Reporting and Remuneration. Without review by an independent party, B. Stakeholders
G4-45	A. The highest governance body's role in the identification and management of economic, environmental and social impacts, risks, and opportunities; The highest governance body's role in the implementation of due-diligence processes. B. Whether stakeholder consultation is used to support the highest governance body's identification and management of economic, environmental and social impacts, risks and opportunities.	A. Governance. Due-diligence processes are discussed in our Code of Ethics, B. Stakeholder dialogue and Stakeholders

GRI Table	Description	Chapter, Information and/or Reference
G4-46	The highest governance body's role in reviewing the effectiveness of the organisation's risk management processes for economic, environmental and social topics.	Risk management and CSR Governance
G4-47	Frequency of the highest governance body's review of economic, environmental and social impacts, risks and opportunities.	SB report: Quarterly
G4-48	Highest committee or position that formally reviews and approves the organisation's sustainability report and ensures that all material Aspects are covered.	CSR Governance: CSR committee, SB
G4-49	Process for communicating critical concerns to the highest governance body.	SB Report: Quarterly reports and figures. The EB also meets weekly to discuss key issues
G4-50	Nature and total number of critical concerns that were communicated to the highest governance body and the mechanism(s) used to address and resolve them.	Dealing with stakeholders' concerns. The EB meets weekly to discuss key issues
G4-51	A. Remuneration policies for the highest governance body and senior executives for the below types of remuneration: - Fixed pay and variable pay - Performance-based pay - Equity-based pay - Bonuses - Deferred or vested shares - Sign-on bonuses or recruitment incentive payments - Termination payments - Clawbacks - Retirement benefits, including the difference between benefit schemes and contribution rates for the highest governance body, senior executives and all other employees B. How performance criteria in the remuneration policy relate to the highest governance body's and senior executives' economic, environmental, and social objectives.	A. Financial statements: Notes on the consolidated financial statements and note 23, B. CSR Remuneration
G4-52	Process for determining remuneration; Whether remuneration consultants are involved in determining remuneration and whether they are independent of management; Any other	Annual accounts (note 23) and Governance: Remuneration

GRI Table	Description	Chapter, Information and/or Reference
	relationships which the remuneration consultants have with the organisation.	
G4-53	How stakeholders' views are sought and taken into account regarding remuneration, including the results of votes on remuneration policies and proposals, if applicable.	Q-Park considers this indicator not relevant
G4-54	Ratio of the annual total compensation for the organisation's highest-paid individual in each country of significant operations to the median annual total compensation for all employees (excluding the highest-paid individual) in the same country.	Q-Park considers this indicator not relevant. We have an impact on local communities through the salaries we pay our employees
G4-55	Ratio of percentage increase in annual total compensation for the organisation's highest-paid individual in each country of significant operations to the median percentage increase in annual total compensation for all employees (excluding the highest-paid individual) in the same country.	Q-Park considers this indicator not relevant. We have an impact on the local communities through the salaries we pay our employees

Ethics and integrity

G4-56	Organisation's values, principles, standards and norms of behaviour	CSR Governance, Code of Ethics, OECD & UNGC Code, Business Partner Code, MarCom Code, Sponsor Code CCTV Code, Allgemeines Gleichbehandlungsgesetz, Betrugsrichtlinie, Richtlinie Geschenke und Bewirtung, Social Media, and Employee handbooks
G4-57	Internal and external mechanisms for seeking advice on ethical and lawful behaviour and matters related to organisational integrity, such as helplines or advice lines.	Described in our Code of Ethics
G4-58	Internal and external mechanisms for reporting concerns about unethical or unlawful behaviour and matters related to organisational integrity, such as escalation through line management, whistle-blowing mechanisms or hotlines.	Described in our Code of Ethics

General standard disclosures for sector

GRI Table	Description	Chapter, Information and/or Reference
Construction and Real Estate Sector Supplement (CRESS)	Key sector-specific issues, including: - Product and service labelling, including building and materials certification - Building energy intensity - Water intensity - GHG emissions relating to buildings in use - Management and remediation of contaminated land - Labour health and safety topics - Resettlement of local communities - Contractor and subcontractor labour issues	This sector supplement does not sufficiently reflect the nature of our real estate. Hence, we do not apply it
Category economic¹		
DMA	Q-Park aims for stable financial results and pursues a sustainable financial policy, risk and portfolio management, in which informed trade-offs are made between risk and return	Performance indicators and Annual accounts
Economic performance		
G4-EC1	Direct economic value generated and distributed	Performance indicators and Annual accounts
G4-EC3	Coverage of organisation's defined benefit plan obligations	Performance indicators and Annual accounts
G4-EC4	Financial assistance received from government	Performance indicators and Annual accounts
Category environment¹		
Ethics & integrity		
DMA	Q-Park is committed to improving environmental performance of its owned PFs, fleet, and offices and to influencing environmental performance of significant partners in the value chain.	CSR policy, Natural, Performance indicators
Energy		
G4-EN3	Energy consumption within the organisation	Performance indicators
G4-EN4	Energy consumption outside the organisation	Performance indicators (business and employee commuting)
G4-EN5	Energy intensity	Performance indicators

GRI Table	Description	Chapter, Information and/or Reference
G4-EN6	Reduction of energy consumption	Performance indicators
G4-EN7	Reductions in energy requirements of products and services	Performance indicators
Water		
G4-EN8	Total water withdrawal by source	Performance indicators
G4-EN9	Water sources significantly affected by withdrawal of water	Performance indicators
G4-EN10	Percentage and total volume of water recycled and reused	Q-Park considers this indicator not relevant.
Emissions		
G4-EN15	Direct greenhouse gas emissions (scope 1)	Performance indicators
G4-EN16	Indirect greenhouse gas emissions (scope 2)	Performance indicators
G4-EN17	Other indirect greenhouse gas emissions (scope 3)	Performance indicators
G4-EN18	Greenhouse gas emissions intensity	Q-Park only reports CO ₂ emissions, as other greenhouse gas emissions are considered not material
G4-EN19	Reduction of greenhouse gas emissions	Q-Park only reports CO ₂ emissions, as other greenhouse gas emissions are considered not material
G4-EN20	Emissions of ozone-depleting substances (ODS)	Not relevant to our organisation, because our emissions of ozone-depleting substances are minimal and not material
G4-EN21	NO _x , SO _x and other significant air emissions	Our emissions of these types of gases are minimal and not material
G4-EN29	Fines and sanctions for non-compliance with environmental laws and regulations	Financial and Performance indicators

Category social

Subcategory working conditions

DMA	The expertise and commitment of our 2,507 employees in four regions their cooperation and communication are decisive for the professionalism and efficiency of our organisation. Only with their commitment are we able to deliver the desired quality in products and services. We strive to create	Key figures, Human
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GRI Table	Description	Chapter, Information and/or Reference
	a varied workforce and we pay special attention to the welfare and safety of our employees	

Training & education

G4-LA6	Type of injury and rates of injury, occupational diseases, lost days and absenteeism, and total number of work-related fatalities	Human and Performance indicators
G4-LA9	Total training hours per year per employee	Human and Performance indicators
G4-LA10	Programmes for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings	Human and Performance indicators
G4-LA11	Percentage of employees receiving regular performance and career development reviews	Human and Performance indicators

Social¹

DMA	Q-Park uses its own Code of Ethics, in which we set out how employees should act in response to internal, national and international rules, regulations and guidelines. The code provides procedures to report incidents and abuses via a whistle-blower scheme. Employees follow anti-corruption training courses on a regular basis	Human, CSR Codes and Performance indicators
G4-SO3	Percentage of operations assessed for risks related to corruption	Social and Performance indicators
G4-SO4	Number of communication and training on anti-corruption policies and procedures	Social and Performance indicators
G4-SO5	Number of confirmed incidents of corruption	Social and Performance indicators
G4-SO8	Fines and sanctions for non-compliance with laws	Financial and Performance indicators

Product responsibility¹

DMA	Customer privacy is very important to Q-Park. For security reasons, our PFs are equipped with CCTV. Some facilities use automatic number plate recognition upon entry for the ease of use. We apply strict rules to the use and storage of image data. This is recorded in our CCTV Code	Social, CSR Codes and Performance indicators
G4-PR5	Results of survey measuring customer satisfaction	Social and Performance indicators

GRI Table	Description	Chapter, Information and/or Reference
G4-PR9	Fines and sanctions for non-compliance with the provision and use of products and services	Financial and Performance indicators

1 In this review, certain aspects and related PIs are not listed because they were not considered to be material during the materiality analysis.